

# VANGUARD





# About Next City and Vanguard

Next City is a nonprofit organization with a mission to inspire social, economic and environmental change in cities through journalism and events around the world. Our vision is for a world in which cities are not in crisis, but are instead leading the way toward a more sustainable, equitable future. Next City provides daily online coverage of the leaders, policies and innovations driving progress in metropolitan regions across the world. In addition to our online journalism, we produce events, including the Vanguard conference. Vanguard is an annual gathering of the best and brightest young urban leaders working to improve cities across sectors, including urban planning, community development, entrepreneurship, government, transportation, sustainability, design, art and media.

Each year, Next City selects applicants – whose bright ideas for cities, experience in the field and ambition for the future all show great promise – to become members of the new Vanguard class. Host committee members, Next City staff and Vanguards convene to collectively learn and think about how to tackle the challenges our cities face. After hosting Vanguard conferences in Washington, D.C., Philadelphia, St. Louis, Cleveland, Chattanooga, Reno, Houston and Montreal, Next City is pleased to present the ninth conference in Newcastle, Australia, where host and steering committees made up of local urban leaders have played an integral role in shaping this unique event.



## From the Lord Mayor of Newcastle

Dear Next City Vanguard,

Welcome to Newcastle, Australia!

It is my pleasure to host you in our city as the first Next City Vanguard Conference delegation to meet outside of North America.

We are delighted to host such a progressive and innovative group of thinkers in our city. We Novocastrians have much to learn from you, and we hope that in Newcastle, our city and our people provide you with valuable experiences to take back to your own communities. We certainly look forward to seeing what your exchange of ideas produces this year.

Newcastle is the second-oldest and seventh-largest city in Australia. As home to the largest coal-exporting port in the world, we are a part of the economic engine driving the Australian economy.

We are gathering at a truly exciting moment in the history of the City of Newcastle.

Newcastle is rapidly transitioning from a regional city into an emerging global city. It is truly a great time to be a Novocastrian.

Record investment has flowed into the city over the past four years, with the value of development applications increasing from \$457 million in 2012/13 to over \$1 billion in 2016/17. The City of Newcastle is encouraging this investment with a record capital works program that's both maintaining our historic city and helping to reinvent it.

While Newcastle is proud of how far we have come, we do have our challenges.

Rapid change has brought about disruption and a level of community anxiety about the pace of the city's transition. The task of improving and strengthening our communities is ongoing, and I look forward to your ideas and advice in this regard.

Newcastle is renowned for our stunning beaches and historic city center as well as our legacy of social entrepreneurship. I hope that you have the chance to experience all of this and more during your time in our city.

Once again, welcome to Newcastle! I look forward to working with you during your stay.

Sincerely,

A handwritten signature in black ink, consisting of a stylized 'N' followed by a cursive 'uatali Nemes'. A horizontal line extends from the end of the signature to the right.

**Nuatali Nemes**

Lord Mayor of Newcastle



## **Welcome to Australia, Vanguarders!**

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You are making history – this is the first Vanguard program outside of North America! And I guarantee that this will be the experience of a lifetime! Throughout these five days in the Land Down Under, you will meet amazing people, see incredible sites, share personal experiences and build friendships that will cross oceans and span time. Today, you join a growing community of rising urban leaders from around the world who have decided to be the change they seek. Take the time to get to know each other well, and do well, by continuing these collaborations within and beyond the boundaries of Newcastle.

Next City is proud to convene this special 2017 Vanguard conference in Australia in cooperation with a host committee that's a who's who of Australia. Speakers, activities and events in Sydney and Newcastle will inspire and motivate you to take

on projects in your city that will make a measurable difference. This year, Vanguard looks at legacy cities and brings in Marcus Westbury, founder of the multi-award-winning Renew Newcastle and Renew Australia, to issue a clarion call for saving and enhancing the best of our legacy cities.

In a city that has the largest coal-exporting harbor in the world and has been described as “the Pittsburgh of Australia” you and other Vanguards will experience firsthand the changes legacy cities around the world are facing to meet the demands of the 21st century, including addressing energy and climate change, equity and inclusion, affordable housing and health care, pressures on infrastructure, a growing desire for more arts and culture, and the potential conflicts between new development and historic preservation. Walking tours, panel discussions featuring current and alumni Vanguards, and a presentation by Professor Caroline McMillen, of the University of Newcastle, on the power of institutions in legacy cities will heighten your senses.

At Next City, we always strive to ensure that our conversations lead to impact. With that in mind, this Vanguard conference will culminate in the Big Idea Challenge. This is the chance for you – the best and brightest urban thinkers – to prototype a design intervention that, when successful, will be replicated elsewhere. We’re excited, because in Newcastle, Lord Mayor Nuatali Nelmes and the city council are working to make their home a 21st-century model of prosperity and inclusion, which makes our Big Idea Challenge an even bigger deal.

Vanguards, this conference is unique for another reason. This year, because of the distance and opportunity to engage a larger number of rising urbanists from Australia and New Zealand than in the past, we invited our Vanguard alumni to apply, and several from previous conferences were selected. I encourage first-time Vanguards and alumni to take advantage of the opportunity to connect, and remind you that you are truly special.

We at Next City look forward to sharing a lifetime of Vanguard experiences with you, starting today in Australia. And we hope that the information, lessons, networks and memories from this Vanguard conference will inspire you to advance social, economic and environmental change in your city. Onward, mate!



**Tom Dallesio**

President, CEO and Publisher  
Next City

# Important Info

## Staff Contact Info

Sara Schuenemann / WhatsApp  
Matt Endacott / WhatsApp

## Getting Around

### Public Transit

Newcastle Transport operates bus and ferry services across the Greater Newcastle metropolitan area. Learn more at [www.newcastletransport.info](http://www.newcastletransport.info).

Intercity and regional rail services are operated by Sydney Trains. Learn more at [www.sydneyrains.info](http://www.sydneyrains.info).

To use bus, ferry and intercity rail services in Newcastle and Sydney, you will need to purchase an Opal card. Opal cards are smartcard tickets that you reload and reuse to pay for travel on public transport. Simply add value to your Opal card, then tap on and tap off to pay your fares on anywhere within the Opal network.

### Uber

To sign up and ride, visit [get.uber.com/](http://get.uber.com/) new-signup or download the app from iTunes or Google Play.

### 13CABS Newcastle

13CABS are everywhere around greater Newcastle 24 hours a day. Call 13 2227.

## Public Transportation to and From Airports

### Newcastle Airport (NTL)

Newcastle Airport is located 25.2 kilometers (15.7 miles) from the Newcastle city center. Port Stephens Coaches operates public bus services from Newcastle Airport to the city. To download a timetable, visit <http://www.psoaches.com.au>.

### Sydney Airport (SYD)

Sydney Airport is located just 13 minutes by train from the Sydney city center.

To use this service, you will need to purchase an Opal card from the station. Transfer is available to all lines on the Sydney Trains network, including the Central Coast & Newcastle Line, at Central Station.

## Accommodation

### Crowne Plaza Newcastle

Wharf Road and Merewether Street  
Tel: +61 2 4907 5000

## Local Amenities

### Bagga's Pharmacy Newcastle

178 Hunter Street Mall  
750-meter (0.5-mile) walk from Crowne Plaza via Wharf Road and Hunter Street.

### Chemist Warehouse

136-140 Hunter Street  
900-meter (0.6-mile) walk from Crowne Plaza via Wharf Road and Hunter Street.

### Marketown Shopping Centre

(major supermarkets)  
23 Steel Street, Newcastle West  
1.3-kilometer (0.8-mile) walk from Crowne Plaza via Hunter Street.

### Westfield Kotara

(major department stores)  
Park Avenue and Northcott Drive, Kotara  
Take bus route 224 or 225 from corner of King and Auckland streets (park side of King Street). Trip takes approximately 30 minutes.

## Emergency

Dial 000 for police, fire or ambulance in a life- or property-threatening time-critical emergency situation. 000 can be called from any fixed or mobile phone.

### John Hunter Hospital

Lookout Road, New Lambton Heights  
8.4 kilometers (5.2 miles) from Crowne Plaza via Tudor Street and Lambton Road.



# Social Media Buzz

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Share your highlights throughout the week and connect with other Vanguarders using the hashtag

**#VanguardOZ**

## Connect With Us

### Next City

Twitter: @NextCityOrg

Facebook: @NextCityOrg

Instagram: @NextCityOrg



# Host Committee



## **MATT ENDACOTT**

has worked in all three tiers of Australian government and is studying for a master's degree in urban

renewal and housing. He is currently the government and industry relations officer at the UrbanGrowth NSW Development Corporation and chairs the Newcastle Vanguard Host Committee. During his studies he wrote a thesis on the literary history of Detroit, Michigan, and has been an advocate for a safer and more diverse late-night economy in Newcastle.



## **STEPHEN DAVIES**

is the Chair of the NSW Heritage Council. He is a respected heritage consultant with over 30 years' experience in

Australia and abroad. Stephen is a skilled negotiator who has a keen understanding of political and administrative processes surrounding heritage matters. He is an accredited environmental mediator, town planner and specialist conservation professional. Stephen is a member of ICOMOS and has extensive experience as an expert in the NSW Land and Environment Court.



## **LUKE MELLARE**

is an experienced communications and government relations practitioner who has worked as a journalist and a senior government

media adviser. Luke has a master's in communication, technology and the law and is currently communications manager at the Hunter Development Corporation.



## **RYAN KENNEDY**

is a communications professional, persistently sore amateur footballer and food enthusiast who currently works at the UrbanGrowth

NSW Development Corporation. Ryan also undertakes freelance copywriting and journalism and spent five years at the Department of Premier and Cabinet while studying for his master of media practice and bachelor of arts in English and Philosophy.



## **NICOLE CAMPBELL**

is Manager of Collaborative Learning at Landcom, the NSW government's land and property

development organization. Collaborative learning focuses on engagement and strategic partnerships through education, learning and research on complex urban transformation projects. Nicole has over 20 years of experience working at a senior management level for government and nongovernment organizations. Her research interests include governance, ethics, public administration, strategic management and sustainability.



**ESTHER HERMANS**

is an experienced landscape architect and is currently working at Newcastle City Council as the

senior public domain planner for the city center. Esther has over 15 years of experience and has a diverse portfolio of projects in Australia, Europe, Asia and the Middle East. Her passion lies with city center revitalization projects that focus on delivering green spaces, vibrant streetscapes and active mode transport that all work together to draw people back to the city.



**AMBER DALE**

is communications and engagement manager for the Hunter Development Corporation. Amber has an integral role in engaging with the

community to help ensure that planning outcomes are influenced by local people. Amber is also responsible for activation and placemaking initiatives to encourage vibrancy and activity, while also leading strategic communications across Hunter Development Corporation projects.



**ANAND THOMAS**

is program director for the Newcastle Transport Program at Transport for NSW. He has successfully delivered numerous

rail infrastructure projects. Anand also enjoyed the time he spent at the Olympic Co-ordination Authority, where he managed the construction of the beach volleyball venue. Anand is an engineer and has a master's in engineering construction and management.



**NICOLE O'NEILL**

is principal manager, rural and regional service delivery – north and west, at Transport for NSW. With more than 20 years of

experience in the delivery of transport services in the Hunter region and beyond, she is responsible for the successful management of 420 rural and regional service contracts. Nicole is interested in relationship management and how these relationships can be used to leverage improved solutions for customers. Nicole has studied visual arts, has a master's in transport management and loves living in the Hunter.

# Conference Schedule

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## MONDAY, NOVEMBER 6

8:00 A.M.–8:15 A.M.

- ▶ **Art Gallery of New South Wales @ Art Gallery Road, Sydney**

*Luggage drop*

Meet up with fellow Vanguards to store luggage during morning tours.

8:15 A.M.–8:30 A.M.

*Walk from Art Gallery of NSW to Parliament House*

Pass through security. Bring your passport.

8:30 A.M.–10:00 A.M.

- ▶ **Jubilee Room, Parliament House @ 6 Macquarie Street**

*Welcome to New South Wales and breakfast .*

10:00 A.M.–10:30 A.M.

*Walk from Parliament House to Circular Quay*

10:30 A.M.–12:30 P.M.

- ▶ **Embark @ the Eastern Pontoon, Circular Quay**

*The Bays Precinct harbor cruise*

The Bays Precinct, located in iconic Sydney Harbor, will transform over the next 20 to 30 years into a bustling hub of enterprise, activity and beautiful public spaces. During our two-hour cruise, Vanguards will learn about this major urban transformation program while taking in the sights of beautiful Sydney Harbor.

12:30 P.M.–1:00 P.M.

- ▶ **McMahon's Point wharf @ Henry Lawson Avenue**

*Lunch*

Disembark from cruise and receive packed lunches to enjoy in the park.

1:00 P.M.–3:30 P.M.

*Bus to Newcastle*

3:30 P.M.–6:00 P.M.

- ▶ **Crowne Plaza Newcastle @ Wharf Road and Merewether Street, Newcastle**

*Hotel check-in and break*

Meet outside on the harbor promenade at 5:45 p.m. to walk over together to the Newcastle Museum.

6:00 P.M.–8:30 P.M.

- ▶ **Newcastle Museum @ 6 Workshop Way**

*Newcastle City Council welcome reception and dinner*

Next City welcome and conference/ Big Idea Challenge overview with Tom Dallessio (president, CEO and publisher). Official welcome to Newcastle with Councillor Nuatali Nelmes, Lord Mayor of Newcastle.

8:30 P.M.–LATE

**Coal & Cedar @ 380 Hunter Street**

*After-hours gathering at local speakeasy*

For those who care to kick on, the team at Newcastle's favorite speakeasy will be happy to mix any concoction your heart desires.

## TUESDAY, NOVEMBER 7

7 A.M.–9 A.M.

- ▶ **Crowne Plaza Newcastle @ Wharf Road and Merewether Street**

*Breakfast and Vanguard introductions*

9:00 A.M.–10:30 A.M.

- ▶ **NeW Space @ University of Newcastle, Room X202**

*Keynote and heritage context for the Big Idea Challenge*

Marcus Westbury, founder of the multi-award-winning Renew Newcastle and Renew Australia, will give his keynote address. His will be followed by a brief introduction to the Big Idea Challenge, complemented by a presentation from the Heritage Council of NSW.

10:30 A.M.–11:15 A.M.

*Walk and coffee*

Vanguards will walk to the Hunter Street Mall and can get a caffeine fix at one of the local cafes.

11:15 A.M.–12:45 P.M.

- ▶ **Former Newcastle Post Office @ 96 Hunter Street**
- ▶ **Former Newcastle Station @ Scott and Watt streets**

*Big Idea Challenge site tours*

Group A will begin at the post office and conclude at the railway station. Group B will begin at the railway station and conclude at the post office.

12:45 P.M.–2:15 P.M.

- ▶ **Darby Street, Cooks Hill (between Queen Street and Bull Street)**

*Lunch*

Both groups walk to Enterprise Park next

to the Customs House, then travel to Cooks Hill for lunch.

2:15 P.M.–3:30 P.M.

- ▶ **Commonwealth Hotel @ 35 Union Street**

*"Race that stops the nation"*

Meet at the Darby Street Community Garden (corner of Darby and Bull streets) at 2:15 P.M. and walk to the Commonwealth Hotel for the Melbourne Cup, Australia's most well-known annual horse race.

4:00 P.M.–5:00 P.M.

- ▶ **NeW Space @ University of Newcastle, Room X202**

*Keynote*

Professor Caroline McMillen, Vice Chancellor and President of the University of Newcastle, will give her keynote address. This will be followed by Vanguard feedback and Q&A.

5:00 P.M.–7:30 P.M.

- ▶ **Market Street Steps @ Hunter Street Mall**

*Walk, talk and dinner*

Walk from NeW Space to the Market Street steps, where we will hear about Renew Newcastle projects in the Hunter Street Mall. After the talk we will have a food truck dinner on Laing Street next to the mall.

7:30 P.M.–9:30 P.M.

▶ **The Lock Up @ 90 Hunter Street**

*Transmission exhibition*

The Transmission exhibition explores the ways contemporary Aboriginal and Torres Strait Islander artists are responding to the resurgence in traditional practices. Enjoy some wine and cheese while you explore and mingle.

**WEDNESDAY, NOVEMBER 8**

*AECOM is a proud sponsor of this morning's sessions at the Merewether SurfHouse.*

7:00 A.M.–8:30 A.M.

▶ **Crowne Plaza Newcastle @ Wharf Road and Merewether Street**

*Breakfast*

8:30 A.M.–10:00 A.M.

▶ **Merewether Surfhouse and Baths @ Henderson Parade, Merewether (outdoors, weather permitting)**

*Big Idea Challenge brainstorm session*

Take transportation from Crowne Plaza Newcastle to Merewether Surfhouse for the first Big Idea Challenge planning session in your Big Idea Challenge groups.

11:00 A.M.–11:30 A.M.

*Morning tea*

11:30 A.M.–12:30 P.M.

*Vanguard presentations:*

*Resilient Local Economies*

Short presentations shared by seven Vanguards

12:30 P.M.–1:15 P.M.

*Lunch*

1:15 P.M.–2:00 P.M.

*Discussion: Global Neighbors:*

*Friend or Foe?*

Moderated discussion about connectivity, job markets and competitive advantage as they relate to Newcastle's proximity to Sydney.

2:15 P.M.–6:00 P.M.

▶ **Quest Newcastle West @ 787 Hunter Street**

*Revitalising Newcastle:*

*An introduction and tour*

Travel to Quest Newcastle West to learn about the Revitalising Newcastle program. Vanguards will split into two groups of 25 and visit key locations in the renewal program.

6:15 P.M.–7:30 P.M.

*Break*

7:30 P.M.–9:30 P.M.

▶ **Sprout Dining @ 189 Hunter Street**

*Dinner with the Newcastle host committee*

9:30 P.M.–LATE

▶ **Basement @ 2 Market Street**

Nightcap and mingling at Basement on Market Street for those who aren't ready for bed.

## THURSDAY, NOVEMBER 9

8:00 A.M.–9:00 A.M.

- ▶ **Crowne Plaza Newcastle @ Wharf Road and Merewether Street**

*Breakfast*

9:00 A.M.–10:00 A.M.

- ▶ **NeW Space @ University of Newcastle**

10:00 A.M.–12:00 P.M.

*Big Idea planning sessions*

Vanguard Big Idea Challenge groups will visit their sites and begin brainstorming their BIC presentations.

12:00 P.M.–1:30 P.M.

- ▶ **The Grain Store @ 64 Scott Street**

*Lunch and meet the owners*

1:30 P.M.–4:00 P.M.

- ▶ **NeW Space @ University of Newcastle**

*Big Idea Challenge planning sessions and preparation*

Spend the afternoon working with your planning group on your plan and presentation.

4:00 P.M.–6:00 P.M.

- ▶ **Watt Street Arc @ 45 Watt Street**

*Big Idea Challenge dry runs and snacks*

Your group will get the chance to practice your presentation in front of host committee members and Next City staff to get final feedback.

6:00 P.M.–8:00 P.M.

*Big Idea Challenge*

Each team will have 10 minutes to present to a public audience and a panel of judges. After the presentations are evaluated, the winning idea will be announced.

8:00 P.M.–10:00 P.M.

- ▶ **The Edwards @ 148 Parry Street**

*Street food dinner and Big Idea Challenge reception*

## FRIDAY, NOVEMBER 10

8:00 A.M.–10:00 A.M.

- ▶ **Crowne Plaza Newcastle @ Wharf Road and Merewether Street**

*Checkout and breakfast*

10:00 A.M.–11:00 A.M.

- ▶ **Watt Street Arc @ 45 Watt Street**

*Closing session with Q&A*

Tom Dallessio will lead a facilitated discussion with Vanguards and our host committee. Other local groups will have a facilitated discussion.

11:00 A.M.–12:00 P.M.

*Next City–facilitated group closing session and closing remarks*

12:00 P.M.

*Conference end*

# BIG IDEA CHALLENGE

## NEWCASTLE 2017

Each year at the Vanguard conference, the Big Idea Challenge is an opportunity for Next City and Vanguards to make a tangible, lasting impact on our host city. For our fifth challenge, Vanguard teams will compete to provide local leaders with visionary adaptive reuse concepts for two dormant architecturally and culturally significant historic landmarks in the city center: the old Newcastle post office and the old Newcastle rail station.

Selected as Challenge sites by Next City in partnership with our Newcastle host committee, the two formerly public buildings serve as key downtown anchors, and their respective redevelopments — both are in the early phases of public processes — hold the potential to be catalytic.

In their complex histories, both also offer a window into Newcastle's evolution from a coastal area inhabited by the Awabakal and Worimi Aboriginal peoples into an industrial powerhouse and major export hub to international markets in Asia and across the globe.

There's time built into the conference so each team can meet, brainstorm and develop a presentation on their concept. Teams must prepare a 7- to 10-minute PowerPoint presentation to show to Newcastle community members at a public event on Thursday night. Presentations will be evaluated on creativity, feasibility, community impact and overall delivery. A judging panel including local leaders engaged in the redevelopment of the two buildings will select one winning concept for each of the two sites.

The winning ideas will consider concerns about maintaining inclusive public access while allowing for revenue-generating commercial uses. The judging panel will also want to see the site's cultural and social context reflected in proposals. All concepts should also reflect the conference focus on sustainable, equitable and accountable reinvention.



In the months following the conference, the Vanguard's' big ideas will help owners and stakeholders shape and resolve a vision forward for the two sites and surrounding areas.

### **Newcastle Post Office, 96 Hunter Street**

Built in 1903, shuttered in 2002 and transferred to the Awabakal Local Aboriginal Land Council (LALC) in 2014, the Newcastle Post Office is one of the city's most iconic heritage sites. For more than a decade, state government and other stakeholders, including its current owner, have struggled to come up with a viable plan to rehabilitate the grand historic building.

An autonomous body run by members of a board dedicated to furthering the interests of Indigenous peoples and the lands they possess, the Land Council took over the building with a plan for a community training and health-care center. A \$10 million-plus price tag to get the crumbling building operational again stymied plans, and funding for the project has proven elusive in the face of local political and organizational challenges. Over the last four years, the condition of the state recognized heritage site has continued to deteriorate.

Last winter, the Land Council voted to seek expressions of interest for the landmark, opening the door for its sale and redevelopment. In September, a few weeks after a fire broke out in the Hunter Street building and drew attention to its precarious state, the request for expressions of interest was released. All proposals are due by November 16. In order for a project to move forward, the proposal must be voted on and approved by Land Council members, according to the Land Council. Options that will be considered include sale of the site to a new developer or projects that partner the Land Council with a developer.

Before ownership of the site was transferred to the Awabakal LALC, government officials had intended to redevelop the site into a hotel or retail destination. In 2016, after an earlier expression of interest was issued, a local real estate industry group put forward various concepts, including a hotel with an Indigenous art theme and a medical research institute focused on indigenous health. Some of the concepts included towering extensions atop the two-story building.

Following a site visit led by the Awabakal LALC, Vanguard's will be asked to generate new concepts based on the site itself and insights shared by the Awabakal LALC and other stakeholders. The winning proposal will take into account the Awabakal LALC claim to the site and original vision for an Aboriginal training and health center, as well as a need to bring in a revenue-generating use for the site that can help support the enormous costs of rehabilitating and maintaining the historic structure.

## **Newcastle Station, Scott and Watts streets**

Newcastle Station opened in 1858 and played a pivotal role in the life of the region until closing in 2014. A prominent regional landmark, the station has been reimagined by civic leaders as a catalyst for revitalization in a section of the city center that is slated to be rezoned for tourism. The redevelopment is being led by the Hunter Development Corporation, the regional government's development agency and a supporter of Vanguard Australia through the host committee.

In the years since the Victorian Italianate station was shuttered, Novocastrians have participated in multiple civic engagement efforts focused on the future of the site and surrounding area. There seems to be widespread public support for the preservation of the building through adaptation into a tourist destination within a proposed entertainment district. The new district would encompass the station as well as Market Street Lawn and the adjacent signal box structure and Queens Wharf buildings along the waterfront. In 2019, a new light rail stop will open on Market Street, making the district easily accessible to locals and tourists alike.

There are currently plans to allow for temporary leases of the station's ground-floor spaces before final use for the site is determined through a public request for expressions of interest in 2019. Vanguards are challenged to come up with an integrated solution that treats Newcastle Station and the former signal box structure, proposed to be rezoned for recreation, as signature attractions in a vibrant and active entertainment district. Successful proposals will include the full integration of the new public domain at Market Street Lawn and the site's history as a place that connected a diverse assortment of people to each other and to the world beyond Newcastle.

# Legacy City Forward

## Sustainable, Equitable and Accountable Reinvention

Standing at the top of one of Newcastle's steep downtown streets, you would swear a ship is cruising through the heart of Australia's second oldest city. Looking down the hill into the mouth of the Hunter River, bulk carriers glide by like great steel sharks, devouring and distorting the landscape.

For more than 200 years, that view has defined how the world imagines Australia's seventh largest metropolitan region and perhaps more importantly, how the region sees itself.

Last year, those ships carried 161 million tons of coal out to sea – more of the fossil fuel than any other port in the world – most of it destined for Japan, China and South Korea.

Mined in the Hunter Valley just beyond city limits and transported by rail to the port, coal has directly and indirectly given employment and wealth to the region, and the nation, while the ships have been taking away great chunks of the valley, day in, day out, sometimes at more than 100,000 tons a load, inflicting environmental damage and generating pollution that has taken a toll on public health.

The Climate and Health Alliance estimates that the region's coal-fired power plants and the mines generate a collective \$678 million in annual health costs. While there is a dearth of longitudinal data on the health impact of mining and pollution on communities in the New South Wales region, a 2012 study by the University of Sydney found negative impacts falling disproportionately on indigenous aboriginal Australians.

For all of these reasons, Newcastle is in a moment of reinvention. The city is recognizing that it must diversify its industries and foster a more equitable economy. Industries such as health care, retail, construction and hospitality are growing, replacing some of the jobs lost as traditional industries such as mining

and manufacturing employ fewer people locally. Artists and entrepreneurs are rehabbing old warehouses and bringing life back to abandoned sections of the city.

It seems fitting somehow to gather urban leaders here in a city that knows so well the toll of fossil fuels in the same week that world leaders are convening in Bonn at a United Nations conference on climate change. The theme of the Vanguard Australia conference – sustainable, equitable and accountable reinvention – is at the heart of Next City's mission to inspire better cities – and at the center of the global conversation about reversing destructive patterns.

We are here to learn with Newcastle about how cities can reinvent themselves to better serve all of their residents and the planet, and to be stronger and healthier places.

Throughout the conference, you may hear Newcastle referred to as a legacy city. That term, developed by the American Assembly at Columbia University, describes older industrial urban areas that have experienced significant population and job loss, resulting in high residential vacancy and diminished service capacity and resources. Many of the Vanguards invited to Australia come from legacy cities in the United States, such as Pittsburgh, Detroit and Cleveland, Ohio. Even if you are not from a legacy city, your community probably shares some traits with these places.

By gathering 50 talented, forward-thinking Vanguards in Newcastle, Next City and its local host committee aim to collectively consider the challenges that legacy cities – and, ultimately, all cities – face as they reinvent themselves for a 21st century that demands strategies for long-term environmental sustainability, economic equity and accountability to all residents.

# Keynote Speakers

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**Marcus Westbury** is the founder of the multi-award-winning Renew Newcastle and Renew Australia projects, which have helped launch more than 200 creative and community projects in Newcastle and reopened more than 100 vacant properties across Australia.

Westbury's background is as an urbanist, writer, media maker and festival director and the founder and manager of multiple arts events, community projects and social

enterprises across Australia. He is the author of the crowd-funded Amazon best-selling book "Creating Cities" (Niche Press, 2015) and has been the writer and presenter of the ABC Australia TV series "Bespoke" and "Not Quite Art."

In 2016 Westbury became the inaugural CEO of the social enterprise Contemporary Arts Precincts Ltd., which is leading the development of the Collingwood Arts Precinct in Melbourne. Marcus advises government and businesses and speaks and writes extensively nationally and internationally about creativity, culture and place.



**Caroline McMillen** joined the University of Newcastle as vice-chancellor and president in October 2011. She has previously served in academic leadership positions at Monash University, the University of Adelaide and the University of South Australia. She has held national and international roles in medical and health research, industry engagement, innovation strategy and policy development.

Caroline is a director of the boards of Universities Australia, the Australian Business Higher Education Round Table (BHERT) and the Universities Admissions Centre (UAC). She is a Business Events Sydney ambassador and has served as convenor of the New South Wales Vice-Chancellors' Committee.

She has served on a range of international disciplinary bodies and industry groups, including the national Automotive Industry Innovation Council, the boards of the Cooperative Research Centres for Advanced Automotive Technology and Rail Innovation and the South Australian Premier's Climate Change Council, as well as a number of state industry and government leadership groups focused on innovation, defense and manufacturing.

As a medical researcher, Caroline is internationally recognized for her work on the impact of the nutritional environment before birth on the risk of developing cardiovascular disease and obesity in adult life. She is an inaugural Fellow of the Australian Academy of Health and Medical Sciences and a Bragg Member of the Royal Institution of Australia, and she currently serves on the Council of the International Union of Physiological Societies. She holds a B.A. (Honours) and doctor of philosophy from the University of Oxford and completed her medical training at the University of Cambridge, graduating with an MB, BChir.

# Next City Staff



## **TOM DALLESSIO**

*President, CEO  
and Publisher*

Before joining the organization in 2015, he directed

the Center for Resilient Design at the College of Architecture and Design at the New Jersey Institute of Technology. Prior to that, he ran the Regional Plan Association's New Jersey office and served as a senior adviser on land use for two New Jersey governors. Tom is a licensed professional planner and a member of the American Institute of Certified Planners, as well as an adjunct professor at the New Jersey Institute of Technology, where he teaches land use planning and infrastructure planning. Follow him on Twitter @TDallessio.



## **ARIELLA COHEN**

*Editor-in-Chief*

Ariella is an award-winning journalist with more than a decade of

experience reporting on urban change, politics and policy. Prior to joining Next City, she co-founded New Orleans' first online investigative news outlet, The Lens, and worked as a staff reporter for the Brooklyn Paper in New York. She has reported on disaster recovery, urban development and city politics in Port au Prince, Jerusalem and cities across the United States. She prefers the bus.



## **JANINE WHITE**

*Executive Editor*

From infrastructure to economic development to culture, Janine

oversees Next City's Daily content. Her experience includes gigs at an alternative medicine book publisher, an A&E weekly and a daily newspaper. Most recently, she served as exec editor and online news editor at *Philadelphia* magazine, where she covered everything from elections to the city budget to real estate.



## **JEFF MUCKENSTURM**

*Senior Audience  
Engagement  
Manager*

Before joining

Next City, Jeff was the communications director for Healthcare-NOW!, a carpenter and a community member of Leavenhouse (a Catholic Worker community that provides food and housing for the homeless) in Camden, N.J. He has a B.A. in urban studies and regional planning from Rutgers University-Camden and an M.A. in regional, economic and social development from the University of Massachusetts-Lowell.



**SARA  
SCHUENEMANN**

*Director of Events*  
Sara is a marketing  
and events  
mastermind

with more than 10 years of experience supporting small businesses, artists and nonprofits. She has worked with artists to donate tooth-related artwork for a dental surgery fund-raiser, planned a flash mob for the Philadelphia Fringe Festival and raised money for children orphaned by the 2004 Indian Ocean tsunami.



**KELSEY E.  
THOMAS**

*Associate Editor*  
Before coming to  
Next City in 2015,  
Kelsey was an

editorial assistant at Kinfolk Magazine in Portland, Oregon. During college Kelsey reported for the Mail Tribune in southern Oregon, covering crime, politics and the occasional ukulele camp. She has lived in nine zip codes but is happy to call 19102 home. Follow her on Twitter @kelseyethomas.



**ANTHONY  
SMYRSKI**

*Creative Director*  
Anthony is a  
designer and artist.  
He works in both

the cultural and commercial spheres with clients and collaborators from around the world. As his practice develops, he engages projects of increasing complexity involving print, web, installation, video, sound and other components. He travels constantly, studying culture, urban environments and global patterns of human interaction. Findings and insights from his travels are woven throughout his work.

# VANGUA 2017





# ARD



# 2017 Vanguards



**SASHA AHUJA**  
*Brooklyn, New York*  
Consultant, August  
Public Inc.

Sasha Neha Ahuja is a community organizer and advocate from New York City. She has organized at the intersection of migration and labor for over a decade. Sasha is a consultant with August Public Inc. and most recently served in the Speaker's Office at the New York City Council.



**LIZ ALLEN**  
*Auckland,  
New Zealand*  
Principal Place  
Activation  
Program Lead,

Auckland Council

Liz Allen is a placemaking professional from Auckland, New Zealand, with a background in design and urban planning. She is passionate about transforming complex urban challenges into opportunities for innovation, and leads development of vibrant and inclusive places by connecting community voices with agencies that deliver infrastructure and built-environment projects.



**SRUTI BASU**  
*Cleveland, Ohio*  
Director of  
Community-  
Building Programs,  
FutureHeights

Community Development Corporation

Sruti Basu is the director of community-building programs at FutureHeights Community Development Corporation. In her role, she aims to merge civic engagement and development, with the goal being conscious development and human-scale design that meets the needs and values of residents while addressing blight.



**COLETTE  
BEAUPRÉ**  
*Wellington,  
New Zealand*  
Principal Adviser,  
Office of the Chief

Executive, Wellington City Council

Colette Beaupré is the principal adviser in the Office of the Chief Executive at Wellington City Council, where she leads the development of partnership-based growth programs. She previously worked in the United Kingdom as a policy adviser at HM Treasury, in the Cabinet Office and in a government minister's office.



**RAJESH  
BHARDWAJ**

*Sydney, New  
South Wales*  
Data Innovation  
Manager

(Sustainable Mobility), Self-Employed

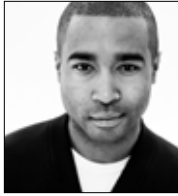
Rajesh Bhardwaj is a Sydney-based creativity and well-being strategist with expertise spanning digital innovation, sustainable mobility and open data. This year he has worked extensively with the air quality teams across the London boroughs of Hackney, Islington and Tower Hamlets to define their digital strategy and business participation program.



**BRANDY BONES**

*Philadelphia,  
Pennsylvania*  
Senior Manager, ICF

At ICF, Brandy Bones works with communities across the country to design and implement affordable housing, neighborhood revitalization and disaster recovery programs. She is the board president of a health center for the homeless and board treasurer of her civic association in South Philadelphia.



**WILLIAM  
BORDEN III**

*Sacramento,  
California*  
Principal and CEO,  
Tre Borden and Co.

Tre Borden is an independent producer and creative consultant and the principal of Tre Borden and Co. His team produces events, public art projects, community-based programming and space activations.



**ROBIN BRULÉ**

*Albuquerque,  
New Mexico*  
Chief Strategist,  
City of  
Albuquerque's City

Alive (formerly Albuquerque Integration Initiative); executive on loan from Nusenda Credit Union

Robin Brulé is vice president of community relations for Nusenda Credit Union, and serves as an executive on loan and chief strategist for Albuquerque's City Alive initiative. Robin is focused on applying new tools and approaches to transform systems to better serve vulnerable youth, families and communities.



**TYLER CAINE**  
*Queens, New York*  
 Founding Principal,  
 DCP Architecture  
 PLLC

Tyler Caine is an architect and founder of DCP, a practice exploring the overlap between design, planning and development. He earned degrees in architecture and business from Syracuse University. New York City has shaped him as both a designer and a writer, with sustainability serving as a cornerstone to his pursuits.



**SUBEH CHOWDHURY**  
*Auckland, New Zealand*  
 Lecturer, University  
 of Auckland

Dr. Subeh Chowdhury is an early-career academic at the University of Auckland. Her research involves examining the transport needs of various communities. Subeh has a strong passion for serving disadvantaged communities and has focused her research on finding feasible solutions to help solve social and economic problems.



**RACHEL COGGER**  
*Sydney, New South Wales*  
 Senior Manager –  
 Communications,  
 RPS Group

Rachel Cogger works as a senior communications and engagement consultant. A skilled social/urban planning researcher, she has worked on various government- and university-funded projects where “people and place” have been the focus. Rachel is passionate about soundscapes and how they influence our urban experiences.



**EDGAR GARCIA**  
*Los Angeles, California*  
 Arts and  
 Entertainment  
 Deputy, City of

Los Angeles

Edgar Garcia serves as a deputy for arts and entertainment in the office of Los Angeles Mayor Eric Garcetti. A first-generation Mexican American born and raised in L.A., he has extensive experience in arts administration, cultural resource management and historic preservation. He is a graduate of Yale University and UCLA.



**MARITA GARRETT**  
*Pittsburgh, Pennsylvania*  
Vice President of Wilkinsburg Borough

Council; Co-Founder and Lead Outreach Consultant, Admintrinsic

During her first term as a Wilkinsburg councilwoman, Marita Garrett founded Community Conversations, an initiative to connect and empower residents to work together for neighborhood improvement. In furtherance of that goal, she co-founded the Free Store Wilkinsburg, where donations of material goods are thoughtfully paired with families and residents.



**JAMES GRANT**  
*Sydney, New South Wales*  
Practice Leader, Design + Planning NSW/ACT,

AECOM Australia Pty. Ltd.

James Grant is the practice leader for AECOM's Design + Planning Team in New South Wales and the Australian Capital Territory containing Canberra. He is an experienced industry leader with demonstrated ability to lead complex projects with multiple stakeholders to agreed outcomes. James is passionate about delivering projects that focus on people first, enhance livability and provide public benefit.



**MONICA GIBSON**  
*Newcastle, New South Wales*  
Director, Regions, Hunter, Department of Planning and

Environment (NSW)

Monica Gibson is the Department of Planning and Environment's Director for the Hunter Region. Monica began her career as a town planner in 2000 and has led the preparation and delivery of the Hunter Regional Plan 2036 since early 2016. The plan received the Secretary's Award for Innovation and Collaboration.



**ORI GUDES**  
*Sydney, New South Wales*  
Research Fellow, University of New South Wales

Ori Gudes is an expert in using GIS and spatial modeling approaches to pursue public health and planning goals. He has diverse experience in developing GIS applications and tools for urban planning, environmental planning, health and well-being, geography and transportation.



**MATTHIAS  
HAEUSLER**

*Sydney, New  
South Wales*  
Associate Professor,  
University of New

South Wales

M. Hank Haeusler, Ph.D., serves as the discipline director of computational design at the Australian School of Architecture + Design at the University of New South Wales. He is a board member of the Media Architecture Institute and, with more than 60 publications, is known as a researcher, educator, entrepreneur and designer in media architecture and responsive transport.



**DANIEL HARRIS**  
*San Jose, California*

Program Director,  
San Jose, John S.  
and James L. Knight  
Foundation

Danny Harris serves as the Knight Foundation's program director for San Jose. In this role, he supports the foundation's strategy and grantmaking in Silicon Valley's most populous city. Previously, he worked as a refugee aid worker, terrorist financing analyst, DJ, photographer, storyteller, creative director and co-founder of food start-up Feastly.



**LOU HUANG**

*Brooklyn, New York*  
UI Engineer, Mapzen

Lou Huang is an open-source developer and designer working on software for urban planning and civic engagement. He worked as an architect and an urban designer before joining Code for America in 2013, where he created Streetmix.



**MOLLY  
KAUFMAN**

*Jersey City,  
New Jersey*  
Co-Founder/Provost  
and Program

Director, University of Orange

Molly Rose Kaufman is the co-founder of the University of Orange, a free people's urbanism school. Her writing has appeared in YES! Magazine, Kinfolk and the New York Times. She has a master's in journalism from Columbia University and was a 2016 Civic Liberal Arts Fellow at the New School.



**ALISON KOPYT**

*Milwaukee,  
Wisconsin*  
Managing Architect,  
Korb + Associates  
Architects

Ali Kopyt is an architect with more than 15 years of experience in architecture, urban design and community engagement projects. She focuses on housing and mixed-use developments with a specialization in historic preservation and adaptive reuse projects. Ali uses placemaking at all scales to create catalytic opportunities.



**NATALIA  
KRYSIAK**

*Sydney, New  
South Wales*  
Architect, Hayball  
Architects

Natalia Krysiak is a practicing architect with a keen interest in designing community-oriented spaces. She has been involved in advocating for child-friendly cities since graduating from Monash University in Melbourne, engaging in a range of placemaking initiatives around the world with a focus on play.



**ADRIAN  
LIPSCOMBE**

*La Crosse,  
Wisconsin*  
Principal/Owner,  
Urbanlocity; Owner,  
Uptowne Cafe

Adrian Lipscombe is completing her Ph.D. in the Community and Regional Planning program at the University of Texas at Austin. Adrian has a master's degree in architecture and is the principal of the Urbanlocity design firm. Her doctoral research focuses on the attitudes and behaviors of minorities toward transportation and land use.



**EAMONN  
LOUREY**

*Perth, Western  
Australia*  
Community  
Development  
Consultant, Creating Communities  
Australia

Eamonn Lourey fell into community development through founding Perth's Street Roller Hockey League, a social sporting association aiming to disrupt the traditional model of delivering organized sport. He now also works in a private consultancy applying his learnings to communities and town centers all over Perth.



**NICHOLAS  
LOVETT**

*Christchurch,  
New Zealand*  
Transport  
Policy Planner,

Christchurch City Council

Nick Lovett is a transportation planner in Christchurch, New Zealand. He is a passionate urban advocate with a keen interest in sociodemographic, economic and technological trends facing cities. On weekends he runs bike tours showcasing Christchurch's transformation, history, creativity, identity and future direction to like-minded visitors.



**JENGA MWENDO**

*New Orleans,  
Louisiana*  
Deputy Director,  
Crescent City  
Community

Land Trust

Jenga Mwendo serves as the deputy director of Crescent City Community Land Trust, securing permanently affordable housing and commercial development in New Orleans. She is also the founder of Backyard Gardeners Network and has worked since 2007 to strengthen the Lower Ninth Ward and the larger black community of New Orleans.



**JOHN  
O'CALLAGHAN**

*Sydney, New  
South Wales*  
Director, JOC  
Consulting Pty. Ltd.

John O'Callaghan is the director of JOC Consulting, a creative urban planning practice. He is also the chair of Brand X, a nonprofit arts organization filling vacant spaces with independent artists, and the editor of Trending City, a collaborative blogging platform highlighting great citymaking projects across the globe.



**KEVIN ORR**

*Newcastle, New  
South Wales*  
CEO, Liftango

Kevin Orr is an enthusiastic start-up founder with 10 years of experience in the corporate world as a business intelligence manager for a \$10 billion superfund. He has a strong technical background coupled with frontline experience developing and launching a start-up from scratch.





**EMILY DAVIES  
O'SULLIVAN**

*Newcastle, New  
South Wales*  
Senior Urban Planner,  
Willana Urban

Emily Davies O'Sullivan is a senior urban planner at the firm Willana Urban. She is a passionate Novocastrian and wants Newcastle to be internationally renowned as an amazing, unique place. She is enthusiastic about people power and the creative industries. She serves as co-director of Idea Bombing Newcastle and is on the board of Octapod.



**CLARE PIPER**

*Christchurch,  
New Zealand*  
Urban Regeneration  
Planner, Christchurch  
City Council

Clare Piper is a passionate and enthusiastic urban planner who is excited about the opportunities available in Christchurch post-earthquake. Clare is a wonderful connector and networker in Christchurch for owners, developers and community groups who are keen to positively contribute to the recovery and regeneration of Christchurch.



**CHRIS PATFIELD**

*Sydney, New  
South Wales*  
Urbanist, Ethos  
Urban

Chris Patfield is an urbanist at Ethos Urban in Sydney. His recent experience includes complex state projects with a focus on transport infrastructure and precinct renewal. Chris has previous experience as a placemaking consultant and has an interest in key drivers that influence cities through government policy and economic development.



**MAX POLLOCK**

*Baltimore, Maryland*  
Director, Brick +  
Board

Max Pollock is the founder and director of Brick + Board, a Baltimore-based nonprofit that uses the salvage industry as a means of creating green-collar jobs for people with barriers to employment.



**CHAD RENANDO**

*Ipswich,  
Queensland*  
Community  
Manager, Ipswich  
City Council;

Principal Analyst, Queensland Office of the Chief Entrepreneur; Ph.D. candidate, University of Southern Queensland

As the inaugural community manager for Ipswich City Council's award-winning Fire Station 101, Chad Renando has supported the growth of Australia's only council-backed innovation hub. Chad integrates Ph.D. research and work on ecosystem measurement to define the role that innovation plays in building community resilience, particularly in regional areas.



**ANDREW RODRIGUEZ**

*Walnut, California*  
City Councilman,  
City of Walnut

Andrew Rodriguez is serving as a city councilman in his hometown of Walnut, California. Elected at 23 years old, he is currently one of the youngest elected officials in California. Andrew considers himself a new urbanist, and is a leader on sustainable land use policies in Southern California.



**CHRIS ROWLANDS**

*Bendigo, Victoria*  
Active Transport  
Strategic Planner,  
City of Greater

Bendigo

Chris Rowlands is a transportation planner for the city of Greater Bendigo. He is passionate about empowering communities through genuine engagement and providing equitable and enjoyable transport solutions across Bendigo and the region.



**EMILY SADIGH**

*Berkeley, California*  
Sustainability Project  
Manager, Alameda  
County Office of  
Sustainability

Emily Sadigh designs strategies for the public sector and universities to go green and build learning systems for sustainability. As a local government change manager and independent consultant, she crosses sectors to connect innovators with partners and resources. She is a Harvard-trained educator and certified biomimicry specialist committed to climate action.



**LINDSEY SCANNAPIECO**  
*Philadelphia, Pennsylvania*  
 Managing Partner,  
 Scout/Building Bok

Lindsey Scannapieco leads Scout, an interdisciplinary development practice activating underutilized spaces through thoughtful design. Scout is redeveloping the Bok building, a former school, into an innovative space for makers and entrepreneurs. Lindsey is a member of the Ethical Redevelopment Salon, leads the ULI Impact Development Council and was recognized as a Curbed Young Gun.



**ARIEL SIMON**  
*Detroit, Michigan*  
 Vice President,  
 Chief Program and  
 Strategy Officer,  
 Kresge Foundation

Ari Simon is a vice president and chief program and strategy officer of the Kresge Foundation, a philanthropic organization dedicated to expanding opportunities for people with low incomes in America's cities. In that role, he directs Kresge's national and place-based programs, Opportunity Fund, and learning and evaluation efforts.



**JASNAM SIDHU**  
*London, United Kingdom*  
 AI and Disruption  
 Expert, PwC

Jas Sidhu works at PwC in disruptive innovation, helping clients to anticipate disruption and "disrupt" their own business models. He also plays a leading role in building the firm's artificial intelligence practice – advising clients, transforming the firm's services and working on initiatives to ensure that AI is used for the benefit of humanity.



**TARA MEI SMITH**  
*Durham, North Carolina, and New York, New York*  
 Executive Director,  
 Extra Terrestrial  
 Projects, Inc.

Tara Mei Smith is the co-founder and executive director of Extra Terrestrial Projects, based in New York and North Carolina. She is dedicated to finding new ways to explore, understand and protect the world that surrounds us through play. She has over a decade of experience leading innovative design projects.



**ASTRID STEPHENS**  
*Sydney, New South Wales*  
Senior Policy Officer,  
Department of

Premier and Cabinet

Astrid Stephens works in the Cities Branch of the NSW Department of Premier and Cabinet. She supports the development and implementation of policy and projects that affect cities. Astrid previously worked in local government improving the social outcomes of the community. She is inspired by bike-friendly European cities.



**GAILLE TEO**  
*Singapore*  
Data scientist

Data scientist for social impact.



**DANIEL TRAN**  
*Sacramento, California*  
Designer, Lincoln Training Center

Daniel Tran is an artist trained as an architect, organic farmer and graywater irrigation specialist. He designs systems and makes art that explores the complex connectivity between water, food, community and climate change.



**AMY TURNBULL**  
*Cairns, Queensland*  
Executive Manager  
– Mayoral Office,  
Cairns Regional Council

Amy Turnbull is an advocate for regional Queensland small business communities with a keen interest in social innovation and placemaking. She is a committed volunteer working with disengaged residents in the region to increase their meaningful participation in the community.



**JASON TWILL**  
*Sydney, New South Wales*  
Director, Urban Apostles

Jason Twill is the director of Urban Apostles, a property development firm specializing in alternative workplace and housing models for cities. Its work focuses on the intersection of the sharing economy and the art of citymaking. Jason is also an Innovation Fellow in the School of Architecture at the University of Technology Sydney.



**BELLA VINCENT**

*Woy Woy, New South Wales*  
Research and Teaching Assistant, Urban Innovation

and Development, Ash Center for Democratic Governance and Innovation, Harvard Kennedy School, Harvard University

Bella Vincent (MPA, Harvard) is building innovation practice tools for Australian municipalities. Her experience includes guiding student teams to reduce problem properties for Harvard's Innovation Field Lab, assessing city visions for the Australian Department of the Prime Minister and Cabinet, helping Indigenous youth attend university for Cape York Institute, and teaching activist theater in Tonga.



**RACHAEL WELFARE**

*Christchurch, New Zealand*  
Operations Director, Gap Filler

Rachael Welfare is the co-director of Gap Filler, an innovative organization that produces quirky projects to support the regeneration of post-earthquake Christchurch. She has a background in culture and heritage and moved to Christchurch just over two years ago to take up her current role.



**UMMU HANI WHITE**

*Philadelphia, Pennsylvania*  
Co-Founder, Feed the Barrel

Hani White is the commissioner of the Pennsylvania Governor's Advisory Commission on Asian Pacific American Affairs. She is an economic development professional with 12 years of experience in asset building, business development and nonprofit management. She is the co-founder of the Feed the Barrel movement and previously served as deputy director of the City of Philadelphia's Office of Immigrant Affairs



**GLENN WILSON**

*Flint, Michigan*  
President and CEO, Communities First, Inc.

Glenn Wilson serves as president/CEO and co-founder of Communities First, Inc., in Flint, Michigan. He is an equity-driven visionary with the ability to put action to ideas and works hard to give a voice to the voiceless. Glenn's work focuses on housing, economic development, philanthropy, environmental education, transportation, arts and culture.



# Next City Board of Directors

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## CHAIR

**Jess Zimbabwe**

**AIA, AICP, LEED-AP**

*Director of Urban Development and Leadership Development at the National League of Cities (NLC) and Director of the Rose Center for Public Leadership in Land Use, a partnership between NLC and the Urban Land Institute (ULI)*

## VICE CHAIR

**Eric Shaw**

*Director, Washington, D.C., Office of Planning Vanguard 2013*

## SECRETARY

**Tamar Shapiro**

*Former President and CEO, Center for Community Progress*

## TREASURER

**Eugenie Birch, FAICP**

*Nussdorf Professor of Urban Research, Department of City and Regional Planning, School of Design; Chair, Graduate Group in City and Regional Planning; and Co-Director, Penn Institute for Urban Research, University of Pennsylvania*

## MEMBERS

**Jamie Alderslade**

*Director of Communications, Policy and Research for Citi Community Development, Citi Vanguard 2014*

**Allison Arieff**

*Editorial Director, SPUR*

**Efrem Bycer**

*Director of Economic Development, Code for America Vanguard 2013*

**Hon. Oscar Delgado**

*Councilmember, City of Reno, Nevada Vanguard 2015*

**Kate Didech**

*Fellow, CodeX: The Stanford Center for Legal Informatics Vanguard 2015*

**Adam Giuliano**

*Partner Kaplan Kirsch & Rockwell LLP*

**Bruce Katz**

*Centennial Scholar, The Brookings Institution*

**Casius Pealer**

*Director of the Master of Sustainable Real Estate Development Program and Favrot Professor of Practice, Tulane University; Of Counsel, Coates Rose*

**Barin Nahvi Rovzar**

*Vice President, Hearst*

# 2017 Vanguard Directory

## **SASHA AHUJA**

Consultant, August Public Inc.

## **LIZ ALLEN**

Principal Place Activation Program Lead,  
Auckland Council

## **SRUTI BASU**

Director of Community-Building Programs,  
FutureHeights Community Development  
Corporation

## **COLETTE BEAUPRÉ**

Principal Adviser, Office of the Chief  
Executive, Wellington City Council

## **RAJESH BHARDWAJ**

Data Innovation Manager, Self-employed

## **BRANDY BONES**

Senior Manager, ICF

## **WILLIAM BORDEN III**

Principal and CEO, Tre Borden and Co.

## **ROBIN BRULÉ**

Chief Strategist, City of Albuquerque's City  
Alive (formerly Albuquerque Integration  
Initiative); executive on loan from Nusenda  
Credit Union

## **TYLER CAINE**

Founding Principal, DCP Architecture  
PLLC

## **SUBEH CHOWDHURY**

Lecturer, University of Auckland

## **RACHEL COGGER**

Senior Manager – Communications,  
RPS Group

## **EDGAR GARCIA**

Arts and Entertainment Deputy,  
City of Los Angeles

## **MARITA GARRETT**

Vice President of Council, Wilkinsburg  
Borough; Co-Founder/Lead Outreach  
Consultant, Admintrinsic

## **MONICA GIBSON**

Director, Regions, Hunter, Department of  
Planning and Environment (NSW)

## **JAMES GRANT**

Practice Leader, Design + Planning NSW/  
ACT, AECOM Australia Pty. Ltd.

## **ORI GUDES**

Research Fellow, University of New South  
Wales

## **MATTHIAS HAEUSLER**

Associate Professor, University of New  
South Wales

## **DANIEL HARRIS**

Program Director, San Jose, John S. and  
James L. Knight Foundation

## **LOU HUANG**

UI Engineer, Mapzen

## **MOLLY KAUFMAN**

Co-Founder/Provost and Program Director,  
University of Orange

## **ALISON KOPYT**

Managing Architect, Korb + Associates  
Architects

## **NATALIA KRYSIAK**

Architect, Hayball Architects

## **ADRIAN LIPSCOMBE**

Principal/Owner, Urbanlocity;  
Owner, Uptowne Cafe



**EAMONN LOUREY**

Community Development Consultant,  
Creating Communities Australia

**NICHOLAS LOVETT**

Transport Policy Planner,  
Christchurch City Council

**JENGA MWENDO**

Deputy Director, Crescent City Community  
Land Trust

**JOHN O'CALLAGHAN**

Director, JOC Consulting Pty. Ltd.

**KEVIN ORR**

CEO, Liftango

**EMILY DAVIES O'SULLIVAN**

Senior Urban Planner, Willana Urban

**CHRIS PATFIELD**

Urbanist, Ethos Urban

**CLARE PIPER**

Urban Regeneration Planner,  
Christchurch City Council

**MAX POLLOCK**

Director, Brick + Board

**CHAD RENANDO**

Community Manager, Ipswich City Council;  
Principal Analyst, Queensland Office of  
the Chief Entrepreneur; Ph.D. candidate,  
University of Southern Queensland

**ANDREW RODRIGUEZ**

City Councilman, City of Walnut

**CHRIS ROWLANDS**

Active Transport Strategic Planner,  
City of Greater Bendigo

**EMILY SADIGH**

Sustainability Project Manager, Alameda  
County Office of Sustainability

**LINDSEY SCANNAPIECO**

Managing Partner, Scout/Building Bok

**JASNAM SIDHU**

AI and Disruption Expert, PwC

**ARIEL SIMON**

Vice President, Chief Program and  
Strategy Officer, Kresge Foundation

**TARA MEI SMITH**

Executive Director,  
Extra Terrestrial Projects, Inc.

**ASTRID STEPHENS**

Senior Policy Officer, Department of  
Premier and Cabinet

**GAILLE TEO**

Data Scientist, GovTech

**DANIEL TRAN**

Designer, Lincoln Training Center

**AMY TURNBULL**

Executive Manager – Mayoral Office,  
Cairns Regional Council

**JASON TWILL**

Director, Urban Apostles

**BELLA VINCENT**

Research and Teaching Assistant, Urban  
Innovation and Development, Ash Center  
for Democratic Governance and Innovation,  
Harvard Kennedy School, Harvard  
University

**RACHAEL WELFARE**

Operations Director, Gap Filler

**UMMU HANI WHITE**

Co-Founder, Feed the Barrel

**GLENN WILSON**

President and CEO, Communities First, Inc.

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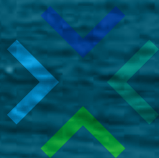
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